



Directorate of Public Works



US Army Garrison, Hawaii

This customer handbook is written as a tool for you,

THE CUSTOMER!

If your duties require you to interact frequently with DPW, you are in the right place!

WELCOME

1 October 2003

For the latest version of this handbook visit the DPW website at http://www.25idl.army.mil/dpw.

This document is updated on a quarterly basis.

A Message from the OFFICE of the DIRECTOR



Dear Customer,

Welcome to our on-line Customer Handbook! To help you understand DPW, we've prepared this handbook – a guide to the most important work we do, SERVING YOU!

DPW serves as the "City Engineer and Public Works Department" for the Army in Hawaii. Our mission supports readiness and power projection while continuing to provide a community based on Army values in which soldiers, their families and civilians live, work and train to meet the operational demands of our Nation. We are committed as environmental stewards to conserving natural and cultural resources for present and future generations.

The dedicated professionals of the Directorate of Public Works are responsible for engineering, master planning, environmental services, family and unaccompanied personnel housing, maintenance, repair and construction of all grounds, roads, utilities, and structures on the installation. Our responsibilities also extend to providing continuous reliable water, sewer and electrical services throughout the post.

We at the DPW are proud of our people and are eager for you to meet our outstanding team of professionals.

COLONEL Floyd A. Quintana Director

Alan K. L. Goo Deputy Director

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1. Who is the DPW?





We are a professional workforce comprised of Department of Army Civilians (over 200 of whom are military veterans) and military personnel who partner with hundreds of contractors to provide our services to you! DPW is one of the largest Directorates in the US Army Garrison, Hawaii.



Higher Headquarter's Mission

US Army Garrison, Hawaii conducts garrison operations daily to provide installation management programs and services for mission commanders, soldiers, civilians and family members and supports the installation's transformation to a Stryker Brigade Combat Team.



OUR DPW Mission

"Provide high quality planning, design, construction, operations, maintenance, housing, environmental and engineering services, in a safe and cost effective manner, to enhance the readiness and well-being of America's Army in Hawaii."

OUR DPW Vision

Hawaii's most competitive and proactive team of Public Works experts, focused on:

Customers: We consistently take the initiative and work as teams delivering projects and services that delight our customers.

People: Our workforce is a proactive, motivated, and highly trained team of experts operating in a learning environment, taking pride of ownership in all we do.

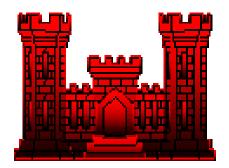
Process: Use ISO 9001 to document processes and ensure conformance with requirements. Through established metrics, we will continually improve the effectiveness of our quality management system and achieve customer satisfaction while reducing costs.

Resources: Be more efficient and cost less than our competition while acting as a good steward of our resources.

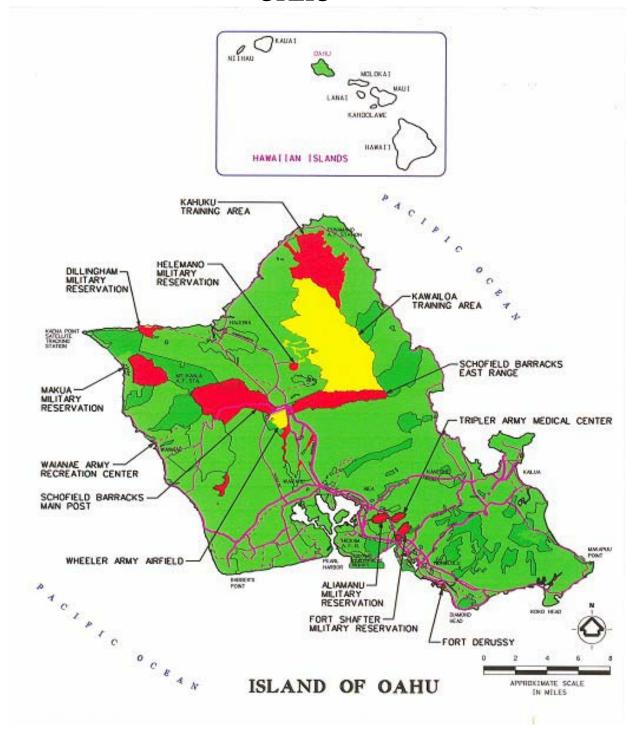
Communication: Communicate effectively within DPW and with our customers to build synergistic teams that serve America's Army in Hawaii and tell the Public Works story.

OUR DPW Goals

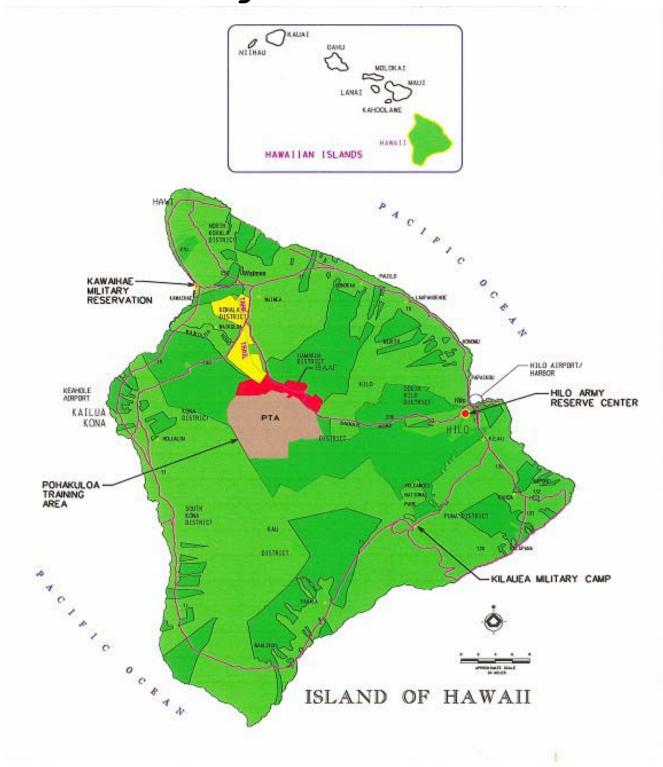
- ♦ Perform all requirements specified in our Performance Work Statement, within the constraints of the A76 process and beyond the expectations of our customers.
- ◆ Retain a trained and motivated workforce by promoting a positive, fair and safe work environment.
- ♦ Achieve and maintain ISO 9001 certification.
- ♦ Improve performance, customer satisfaction and reduce costs in each DPW mission area by conducting monthly review and analyses of meaningful metrics.
- ♦ Improve Installation Status Report and Army Baseline Services ratings of Amber and Red while maintaining the Green ratings.
- ♦ Actively pursue alternative work methods and funding, seek additional resources, and effectively manage current resources.
- ♦Be a good neighbor in the local community and ensure that the DPW story is told accurately.



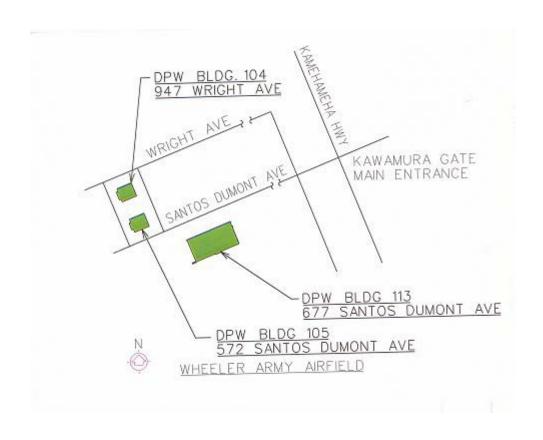
Major Sub-Installations that DPW Supports OAHU



Big Island

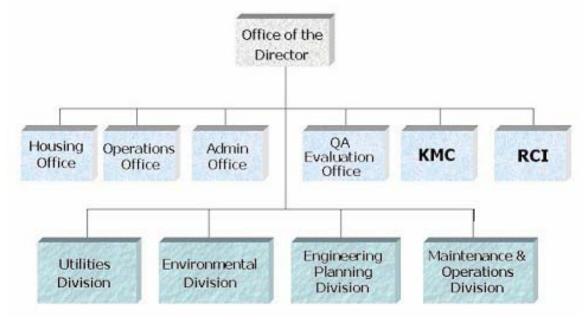


Where We Are Located



OUR Organization

The Directorate of Public Works is organized into a team of four divisions and five offices. The chart below represents a general view of our organization.



OUR Directory Listing



Do you need to contact us? Access our <u>Directory</u> listing!

Our directory will furnish you with the phone numbers for our team.



Access our web sites and learn even more about the Directorate of Public Works. Our web sites are your on-line "connection" to us.

From http://dpw.schofield.army.mil you can enter Service Orders or Check on the status of your Service Orders or Work Orders, using either the document number or your name and phone number. You can also send questions or comments via the email link at that site. This site is available from home or work.

From https://dpwhawaii.army.mil you can:

- Download the DA Form 4283, Facilities Engineering Work Request (FEWR)
- Request Recycling Pick-Up for your work place on Oahu

- Read DPW briefings or information papers on hot topics such as Whole Barracks Renewal (WBR), Utilities Privatization, and Residential Communities Initiative (RCI)
- Check the status of your Service Orders or FEWRs
- Check the Authorized Use List for the chemicals Army personnel can use
- Check the Environmental Compliance Officer Certification Roster
- Check the Community Impact site for information on scheduled water or power outages and road closures
- DPW's Mission, Vision, Goals, and Values and Organization Chart

This site is only available from Army workstations.

From the 25th ID(L) web site http://www.25idl.army.mil you can access more information about DPW. Once you access this site, look at the list of links on left; under Garrison are two DPW links. One will link you to the Service Order input site listed above. From the other DPW link, you can:

- access information on Family Housing
- read three of our Environmental publications (Ecosystems Management, ECO Monthly, and 25th ID(L) Environmental Update).
- Stay current with RCI by visiting their website

For floor plans of your building (to help with self-help projects) or maps, see https://usaghi-gis.hi.pac.army.mil/. If you are working from an Army workstation, you can use https://dpwhawaii.army.mil.

2. How to Get "Stuff" Done?

What is the Process?

Our teams of in-house professionals are the "subject matter experts" in determining how to best accomplish the work that you need to have done.

If we cannot accomplish your work request in-house, we will establish contracts to obtain outside assistance. Depending on the scope and complexity of the work, these contracts are usually administered by the local Regional Contracting Office (RCO-HI) or by the Corps of Engineers Honolulu Engineer District.

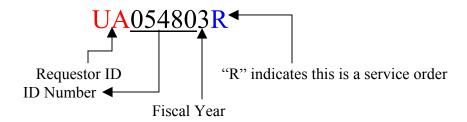
Our contract methods include: credit card, small contract, requirements contract, indefinite delivery/indefinite quantity contract, job order contract, and conventional construction contract.

If you live or work at Aliamanu Military Reservation, some of your work may be done by the Navy Public Works Center.

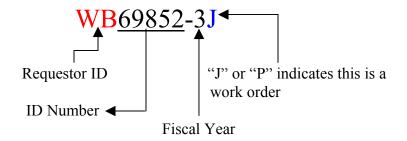
Your First Step!

Your first step is to let DPW know what your needs are! Initiate the process with a request. Requests are divided into two major categories that are based on the scope and complexity of the work to be done.

Service Orders (SO) are for small maintenance or repair jobs that normally cost less than \$2,000 or require less than forty hours of labor to complete. Your service order number begins with two letters (see Appendix B for requestor ID), six numbers (the last one designates the fiscal year), and ends with R. Here is an example of a Service Order:



Work Orders (DA Form 4283 Facilities Engineering Work Request (FEWRs)) are for all other maintenance, repair and construction requirements. FEWRs are handled by your work order number that begins with two letters (your requestor ID), six numbers (the last one designates the fiscal year), and ends with J or P. Here is an example of a FEWR:



Most customers assign their own FEWR document numbers.

SOs and FEWRs are handled differently, so let's talk about service orders first.

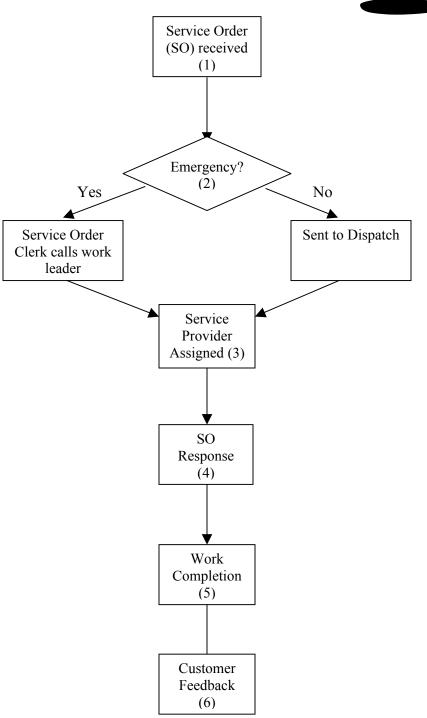
Service Orders



Service orders are the quickest and easiest way to accomplish your work. They are used for minor facilities maintenance and repair that normally does not exceed \$2,000 in cost or forty hours of labor to accomplish. Service orders resulting from fair wear and tear are not charged to the customers. DPW charges customers for repairs to real property facilities when the damages are determined **not** to have been the result of fair wear and tear; this means the damages were caused by abuse or negligence such as breaking a window or losing a key. For more detailed information on Service Orders, see the paragraphs below that correspond with the numbers in the flowchart.

Service order Process





1. Service order received.

We offer four convenient methods to initiate a Service Order on Oahu.

- 1. Telephone at 656-1275.
- 2. Fax at 656-9000.
- 3. Drop by DPW's Service Order Desk located at 947 Wright Ave (Bldg. 104), on Wheeler Army Airfield.
- 4. On-line at http://dpw.schofield.army.mil/

Our Service Order Desk is staffed 24/7. The service order desk is especially busy all day Monday and during the hours of 1600-1730 daily. Whenever possible, call during non-peak hours or submit your service order online or by fax. Emergency service orders **must** be called in to 656-1275 to ensure we can give them immediate attention. Non-emergency or routine service orders may be submitted using any of those methods.

If you work at **Pohakuloa Training Area (PTA)** on the Big Island, submit your Service Orders the same ways as stated above.

Before you submit your first Service Order, let's talk about DPW responsibilities and real property. DPW is responsible for maintenance and repair of real property, such as buildings, roads, sidewalks, streetlights, grounding points, utility distribution systems, and grounds/landscaping. Replacement of damaged traffic signs can be submitted on an SO.

DPW is not responsible for repairs or other support of non-real property items, such as carpet, cipher locks, safes, furniture, shelving, vehicles, bicycle racks, public announcement systems or telephones.

In the barracks, only the Military Maintenance Team (MMT) leader should submit non-emergency service orders. MMTs perform small maintenance and repair work, usually plumbing and carpentry. Work that's beyond the capabilities of the MMT will be submitted to DPW as an SO-by the MMT leader.

Before initiating a Service Order, the clerk may first attempt to provide technical assistance over the phone. Other times, the clerk may refer you to the self help store

to pick up materials for work you can easily do, such as replacing a fluorescent light bulb.

When submitting a service order, please provide the following information:

- Name & phone number of a person familiar with the problem or need.
- Brief description of the problem, including the exact location. If describing a leak, estimate the amount of water being lost.
- Subinstallation, building number and street address.
- Unit or directorate you're assigned to.

When you call in an SO, have a pencil and paper available to write down the SO number and priority that the work order clerk gives you. If you submit a service order by fax or online, you'll receive your SO number and priority by the next workday.

After receiving the Service Order number, please tape a note with the date and SO number at the location of the needed repair. This will prevent others from calling in duplicate SOs for the same work. It will also help the service provider find the right fixture or appliance (toilet stall, washing machine, etc.)

2. Is this an emergency?

Our Service Order Clerk will assess the level of urgency of each Service Order received, determine the appropriate priority rating based on the information they receive from you, and act to expedite those of high priority.

Priority 1 (Emergency) Service Orders - Require immediate action to eliminate life-threatening or serious injury hazards to personnel or to restore essential utilities. Examples: only toilet clogged, no hot water, uncontrolled flooding, broken sewer line, fire, power or water outage, gas leak, chemical spill, traffic light out, board up unsecured structure, inoperative smoke detector/fire alarm, walk-in reefers, air conditioning in barracks and other designated facilities.

After the Service Order Clerk creates the Service Order in the computer, it is sent electronically to the appropriate shop. To ensure immediate response to Priority 1s, the Service Order Clerk will also phone the Shop Foreman or the person designated to respond for the contractor.

Priority 2 and 3 Service Orders are not dispatched immediately, during nights or weekends. Like Priority 1s, they are initiated in the computer and send to the appropriate shop, but a service provider is not yet assigned to do the work.

Priority 2 (Urgent) - Problem does not immediately endanger personnel or property, but could lead to facility damage or become an emergency if not fixed quickly. Examples: clogged sink or bathtub, roof leaks, overhead crane or garbage disposal inoperative, J-SIIDS malfunction, partial electrical outage to building, or air conditioner leaking through ceiling.

Priority 3 (Routine) - Problem will not significantly impact health, safety, or facility operations if not resolved immediately. Examples: minor electricity or plumbing problems in buildings, paint touch up, repair trim, replace floor or ceiling tiles.

3. Assign Service Provider



During normal duty hours, assignment of the service provider is done electronically using our DISPATCH system, which aids the shops in determining which SOs to respond to first, by priority and date/time of request. The work leader reviews the Service Order and assigns it to the appropriate service provider to be scheduled with the customer.

4. SO Response

Response time begins with the inputting of the Service Order into our facility database and ends when contact is made (either by phone to schedule an appointment or the service provider arriving on site).

Our DPW or contract service provider will respond to Priority 1 Service Orders within 2 hours, so make sure someone stays at the site to let the service provider in. If they cannot get into the area where the repair is needed, they will leave. Once started, the work will continue until the job is finished or the priority is downgraded to a Priority 2 or Priority 3.

Our shops will respond to Priority 2 (Urgent) Service Orders as soon as possible the next business day after being notified. Priority 2s are not normally dispatched to contractors or DPW shop foremen except during normal duty hours.

Some factors that affect our response time are incomplete or incorrect information on the Service Order, more urgent priorities, weather conditions, time of day (nights/weekends), and OSHA regulations.

We are modifying our Performance Work Statement to provide faster response and completion of service orders. We will respond to all **Priority 1s** within 2 hours and complete 90% of the work within 24 hours. We will respond to all **Priority 2s** within 48 hours and complete 90% of them within 7 workdays. Currently, we respond to 35% of the Priority 2s within 24 hours and complete them in about 30 days. We will respond to all **Priority 3s** within 5 workdays and complete 90% of them within 10 workdays. Currently, we complete Priority 3 SOs in 50-60 days. It will take us a few months (until we're able to hire additional service providers) to attain these new response and completion times.

Follow up. For follow up information on your Service Order, you may check the status on line at http://dpw.schofield.army.mil. You can call up Service Orders using the SO number, or your name and phone number. You can see if your Service Order is in shop awaiting assignment (SHP), assigned to a service provider (ASG), awaiting materials (SUP), customer follow up (FLP), completed (CMP), or cancelled (CAN).

You can also follow up by calling the service order clerk. The service order clerk can see the same information you can see on the website, and no more so they will not be able to tell you when the shops will respond to your Priority 2 or 3 service order. The SO clerk will modify the Service Order to show that you inquired about the status and put it in the follow up code in DISPATCH. Your follow-up call will be brought to the attention of the work leader or foreman.

5. Work Completion

Your service provider will gather the necessary tools and materials and bring them to the job site. If the materials are not available on time, we will call to reschedule.

If no one is present to let our service provider into the building to make the repairs, we will leave a note with the cell phone number for the customer to call and reschedule the appointment (See Appendix E). After two unsuccessful attempts, the service provider will close the Service Order and charge the applicable labor. Once you

have received the second notice from the service provider, you'll have to resubmit another Service Order.

6. Customer Feedback

The service providers and contractors must present you a copy of every Service Order form for your signature when the job is done. Our DPW personnel will also leave you a blue Customer Survey card that you can mail to us. See example on appendixD.

We also conduct random inspections of Service Order work performed by contractors or DPW service providers as another way of ensuring our service to you is as good as it can be!

You can put your comments directly into the Garrison's Interactive Customer Evaluation (ICE) System at http://ice.disa.mil/.

Whichever way you choose to get your comments to us, you can be assured that DPW is listening!

Facilities Engineering Work Requests

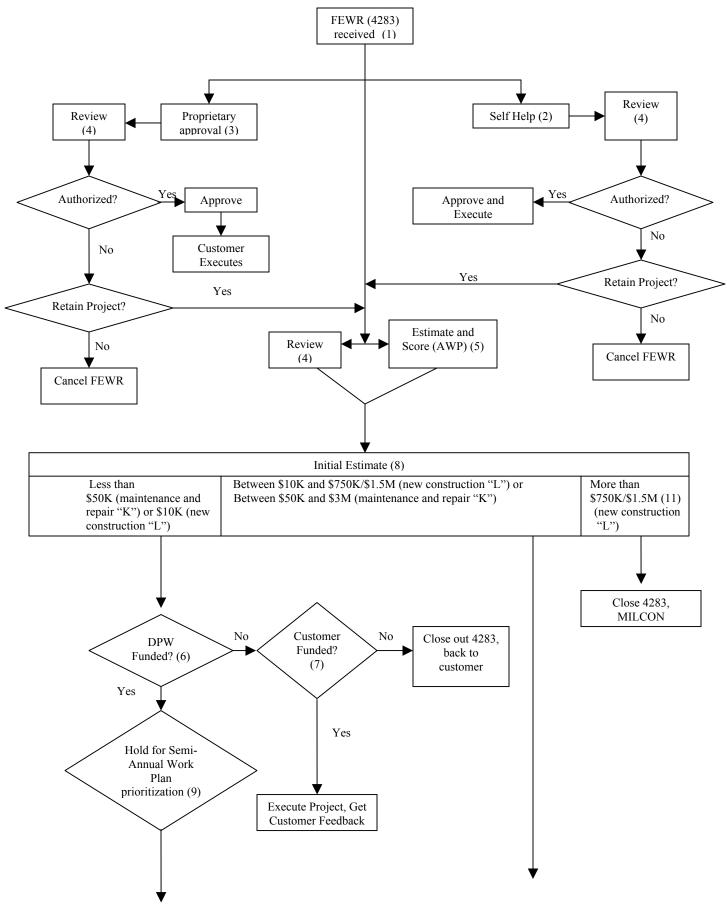
FEWRs are typically for maintenance and repair projects over the limits of a service order or for any construction requirements.

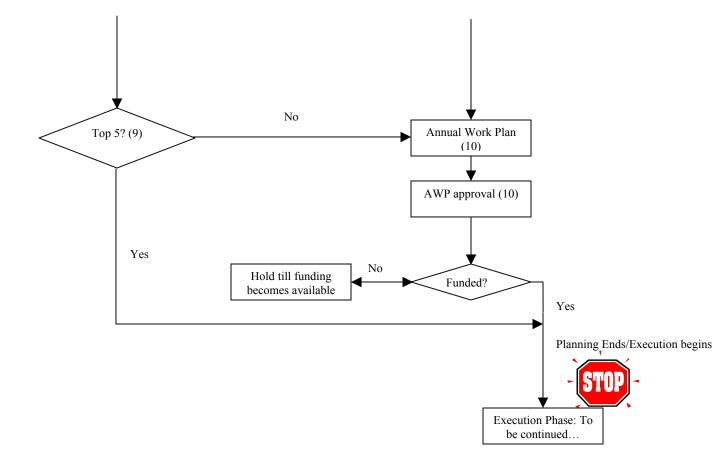
To simplify matters, we will divide the work order process into two sections: Planning and Execution. Planning consists of initiating and submitting your FEWR, DPW accepting and entering it into the computer, estimating and prioritizing it, and determining funding availability. Once funding is available, the execution phase begins. DPW

approves the FEWR, sends it for design, and awards the contract or does the work in-house.

With a customer-centered approach to continuous improvement, our resolve is to achieve efficiencies in our responsiveness thereby increasing customer satisfaction. Visit our Web site to check on the status of your project at http://dpw.schofield.army.mil.

The flowchart below outlines the process for managing and executing a FEWR. Consult the labeled numbers for a more detailed explanation.





1. FEWR received.

Requests are submitted on a DA Form 4283, \underline{F} acilities Engineering Work Request (FEWR), or Work Order.

Only authorized requestors, who are designated in writing by Brigade Commanders or Directors, can submit FEWRs to DPW. You must submit your FEWR, with necessary drawings or maps to your authorized requestor who will assign the document number and sign the form. If you are not sure who your Authorized Requestor is, call Work Management at 656-1349 ext. 2107. They keep a copy of the Authorized Requestor Form on file.

The authorized requestors are required to attend the DPW Work Management briefing within two months of being appointed. The briefing is held every third Tuesday 0900-1100 at 947 Wright Avenue (Bldg. 104), WAAF. The briefer explains all about SOs and FEWRs and provides samples of various completed 4283s. While everyone is welcome, the briefing is mandatory for the authorized requestors.

Authorized requestors can submit FEWRs to DPW in person, by email to dpwfewr@schofield.army.mil, or by

regular interoffice distribution. Our Work Management Branch is located at 947 Wright Avenue (Bldg. 104), WAAF. We are open from 0730-1600, Monday through Friday. Our "automated version" of DA Form 4283 can be downloaded from an Army PC at https://dpwhawaii.army.mil. The FEWR cannot be submitted to DPW online.

Describe in detail what work you need done. It's important that this be stated clearly; misunderstandings can result in your work being unnecessarily delayed. For example, once a customer's FEWR said that he needed 20 outlets in a room, so we estimated the job for installation of 20 additional outlets. Actually, the requirement was for 8 additional outlets, as 12 were already there. Include pertinent information, such as whether you plan to pay for the work, if you plan to do the work as self-help, and if there are any time constraints that we need to be aware of. If the request is the result of an inspection, please attach a copy of the inspection report.

Work Management personnel will review your request for the following information:

- a. Is the authorized requestor's signature on the 4283?
- b. Is the work requested a DPW responsibility (real property)? See below for examples of real property.
- c. Is this a duplicate work order?
- d. Are the necessary sketches, maps, or inspection reports attached?

If there is a problem with the FEWR that prevents Work Management from entering it into the computer system, you will receive a call asking for clarification of the information. After 30 days without a response, Work Management places the FEWR in an "Inactive File" and takes no further action.

If all necessary information was provided, by the next day Work Management personnel will assign the work status code to the FEWR and enter it into WORKS, our computerized work order management system. All updates to the work order status happen electronically in WORKS.

Timing. If your FEWR is for work that you are requesting be completed within 6 weeks of the time DPW receives the FEWR, you must **first have your Brigade**

Commander or Director speak directly with the DPW Director to explain the urgency of this project. Without the DPW Director authorization, your FEWR will be processed normally.

You should also be aware of the steps for processing and funding FEWRs and ensure that your 4283 is submitted in sufficient time. Do not attempt to "walk" your FEWR through the system.

2. Self Help

The Troop Self-Help (TSH) program provides you, the customer, a mechanism to perform basic facilities maintenance or minor construction projects. After a condensed approval process, the DPW Troop Self-Help manager will order work materials and allow you to do the work. This is truly the quickest and easiest way to get FEWR work done in your building.

If you have the capability to do the work self-help, annotate "self-help" on your DA Form 4283 and include a completed bill of materials (BOM) along with the sketches/drawings detailing the scope of work. You may want to see the TSH manager before preparing the FEWR, because in some cases you may not need one. The TSH manager may be able to provide the materials using a service order that he submits.

Troop self-help materials are provided by DPW for real property projects that do not exceed \$10,000. Materials will not be provided for construction of display cabinets, glass for desktops, or other furniture-type items.

Our troop self help store manager will offer technical advice, provide oversight, and inspect your project upon completion.

Examples of work that is commonly done by self-help are replacement of light bulbs, outlet or light covers, screen clips, jalousie glass, ceiling tiles, shower heads, toilet seats, sink strainers, screens, door knobs, cove base, barracks curtain hardware or slats, interior painting, and exterior painting of single story buildings or the dark brown boarder of multistory buildings can be done by self help.

DPW conducts a quarterly four-day training class for members of Military Maintenance Teams (MMT) and others who do self help projects. For information on the next class or to sign up, call 655-0585.

Although self-help is quick, it is not instant. Do not expect to submit your FEWR on Thursday and have the materials by the weekend.

2. Proprietary Approval

Army regulations require that you get DPW proprietary approval in writing before purchasing any equipment that needs site approval, structural modifications, or facility support (hook into gas, electrical, or water).

Unfortunately, we often discover that customers have purchased and installed equipment without prior coordination with us. Uncoordinated work often jeopardizes the utilities or structural infrastructure, forcing DPW to spend our limited funds to repair the unsafe situations customers created. Your unit may be liable to fund emergency repairs caused by your lack of coordination and/or prior approval.

You must submit a FEWR to DPW describing the equipment you intend to purchase, with the power, water, and structural requirements, and a sketch showing where it will be installed. DPW must give you approval in writing before you purchase and install your equipment. Be aware that your equipment is not real property, so you will be responsible for maintenance and repair costs.

Proprietary Approval (formerly called Permission Only) projects are those in which a unit wishes to manage, fund, and contract out, the project itself. Approval of these projects is rare, as few units have the necessary expertise to properly manage them.

To start the approval process, submit a FEWR that describes your project in detail. Attach maps or drawings to further explain your plan. In the Description Section of the FEWR, indicate that this is a request for Proprietary Approval. Also, explain how you plan to get this project accomplished and how you plan to assure quality work. Allow DPW at least one month to review your project documents prior to project approval for design. If

there are existing DPW contracts for the kind of work you are requesting, we may be unable to approve your request.

Once DPW approves your project for design, you are still not able to contract out the work. When you undertake a Proprietary Approval project, DPW retains oversight responsibility to ensure sound engineering concepts are applied, standards are met, and regulatory or statutory controls on military construction and real property management are maintained. Project documents, designs, sketches, plans, specifications, catalog cuts, quality surveillance plan, etc., must be approved by DPW before we issue project approval. If your design documents are sufficient, DPW will then approve your project for construction. Without a FEWR approved for construction, the Regional Contracting Office, Hawaii (RCO-H) will not process your contract.

If DPW approves your project for Proprietary Approval, you are responsible for funding the design, construction, safety inspection and quality assurance. The customer and the DPW project manager will coordinate to define the level of Quality Assurance inspection services required. To get a project manager assigned, call Engineer Planning Division, Contract Branch at 656-2942 ext. 3022.

When the work is completed, you must provide copies of the as-builts and DD Form 1354, Transfer and Acceptance of Real Property, to DPW so we can keep our Geographical Information System (GIS) and real property records current.

4. Review

At the same time your FEWR is forwarded for an estimate, it begins the review process. DPW will review your work order package for technical feasibility, environmental clearances and regulatory compliance. This "screening process" includes determining whether the facilities involved have been placed in the installation's Facilities Reduction Program (i.e., scheduled for demolition), whether the proposed site is acceptable to the post master plan, whether the requested work is allowed by facility engineering regulations, and whether environmental concerns (i.e., endangered species, asbestos, historical) must be addressed.

For FEWRs that are not self-help or proprietary approval, the review is initiated concurrently with the initial estimate.

5. Estimate and Score AWP

Estimate

We will provide an initial cost estimate based on the project scope you provided. The initial estimate, also called a scoping estimate, is the "first round" budget estimate. It is typically a desk estimate done by the DPW Facility Management Section, without site investigation. This scoping estimate is used to make early funding decisions based on an order of magnitude cost and to help determine the best method of project accomplishment. It is not a firm estimate.

Score for AWP

Projects are scored for priority on the AWP at the same time the scoping estimate is done. Prioritization is based on a combination of factors, each of which is assigned a numerical rating:

- building or infrastructure condition as indicated by the current Installation Status Report rating
- the Commander's Top 10 priorities
- failure or imminent failure of facility or component
- mission readiness
- health/safety
- physical security, fire prevention, energy conservation
- population impact
- morale and welfare
- historical preservation
- critical moves and relocations
- potential consequences of the project not being accomplished.
- legal requirement
- environmental impact

When all the ratings are combined, the total determines the priority on the AWP.



6/7. Who Funds: DPW or the Customer?

This is a critical question. DPW is responsible to fund projects for maintenance and repair of real property facilities and for a limited amount of minor construction.

You, the customer, should expect to pay for any work that is not considered DPW real property, such as window air conditioning, furniture, cipher locks, securing safes, reach-in refrigerators, dishwashers, stoves, ice machines, PA systems, diving boards, basketball rims and nets, scoreboards, playground equipment and safety surfaces, mini blinds, portable bleachers, equipment on your hand receipt, stand-alone water fountains, air compressors, and carpets in most facilities. Customers must also fund their projects if they are funded by different appropriations, by regulations, or if reimbursable funding was agreed to in an Interservice Support Agreement (ISSA) or Memorandum of Agreement (MOA).

Unfortunately, resources prevent us from executing all work requests that are DPW's responsibility to fund. In cases where DPW cannot fund the work requested on your work order, you have the option of providing the funding. However, before you agree to pay for a project, check with Directorate of Resource Management (DRM) to make sure they will transfer the funds; your money may not be the type that can transfer for facilities and infrastructure projects or maybe fenced.

DPW sends out a memo in the second quarter of the fiscal year giving year end cut-off dates for receipt of reimbursable funds.

You have 30 days after funds are requested from you, to have the funds transferred to DPW. If funds are not received within this time period, your FEWR is cancelled.

8. Initial Estimate

The initial estimate is used to determine how DPW will fund the project, whether with SRM funds from our Semi-

Annual Work Plan (SAWP) or AWP or with Military Construction, Army (MCA) funds.

Only self-help projects and projects estimated at below the threshold for the Semi-Annual Work Plan (SAWP) go directly into execution after the initial estimate. Normally, projects are programmed a year in advance. For example, a FEWR you submitted in August 2003 will compete for funding on the FY05 Annual Work Plan.

Recurring M&R. Projects estimated below \$25,000 "K" (maintenance and repair) or below \$5,000 "L" (minor construction) are sent directly to the SRM Execution Board after the review, estimate, and validation by the facility manager. All other projects, therefore, go into a holding status until prioritized in the next AWP or SAWP.



9. Semi-Annual Work Plan

The Semi-Annual Work Plan gives Brigade Commanders and Directors maximum input into funding decisions for projects estimated \$25,000-50,000 ("K") or \$5,000-10,000 ("L"). In the 4th and 2nd quarters, DPW will request that the Commanders and Directors submit their Top 5 projects for the SAWP. If the projects selected for the Top 5s are DPW's responsibility to fund (non-reimbursable), are executable, are validated by the facility managers and don't exceed our 10% annual limit on "L" work, DPW will approve the FEWR and send it for design and execution. DPW "sets aside" an amount sufficient to fund the Commander's Top 5 projects. So work through your chain of command to get support for your project on your Commander's Top 5.

SAWP projects are a subset of the Annual Work Plan. Projects not selected for the Commander's Top 5 compete for prioritization with all other projects for the following year's AWP.

Next to self-help projects and the smaller projects, SAWP is the fastest way to get a project funded.

10. Annual Work Plan (AWP)

Most projects that DPW is responsible for funding fall within the AWP. This includes repair and maintenance projects from \$50,001\$ to \$3,000,000 and minor construction over \$10,000 and less than \$750,000.

DPW doesn't have nearly enough money to fund all the projects that are needed to maintain our facilities. Although the Installation Status Report (ISR) estimate for sustaining our existing facilities is over \$130M/year, our budget for Sustainment, Restoration, and Modernization (SRM) is expected to be only about \$5M for FY04. As you can see, DPW funds for SRM are far, far, less than our minimum requirements. Therefore, we MUST ensure that we are funding those projects that make the best use of our limited funds. That's why our objective prioritization process is so important!

Once estimated and scored, all AWP projects "sit" in a holding box in the computer until the next Annual Work Plan is developed in the 3rd quarter. When the Garrison Commander approves the AWP (usually in May or June), we determine which projects are high enough priority to be funded. The high priority projects are sent for design, so they'll be ready for award if yearend funds become available or early the next fiscal year. Lower priority projects remain in "hold" status until they move up high enough in priority to be funded. Unfortunately, this could take several years. Each year during AWP preparation, older projects are revalidated and rescored.

Your Brigade Commander or Director has input into the priorities on the AWP, but the Top 10 is only one of several factors that determine the priorities. See the Score for AWP section above for more information. In mid-January, DPW requests that the units submit their Top 10 projects for the AWP.

Occasionally, there is an urgent repair project or work to directly support your mission that just can't wait till the next fiscal year. It's not easy, but sometimes changes can be made to the Annual Work Plan, with the approval of the Garrison Commander. Remember, though, when

a new project becomes funded, a project that was funded becomes unfunded.

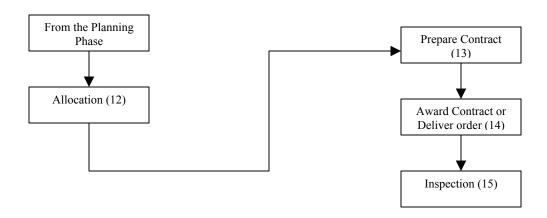
DPW also prepares projects for possible year end award, Subject to the Availability of Funding (SAF). The top priority unfunded projects are submitted to DRM as Unresourced Requirements (URR). If funding is provided, DPW will send the project for design or construction.

Customers don't submit all the FEWRs for the AWP; DPW facility and systems engineers also develop projects. DPW projects are based on 5-year plans and current failure conditions across the installations. These 5-year plans include regularly scheduled maintenance/repair that is programmed years in advance, such as re-roofing, exterior siding/painting, street repairs, or repair/replacement of central air conditioning systems.

The current AWP was developed a year ago, with input from your Commander or predecessor. Think of the Annual Work Plan as the first step in a long-term commitment to a planned facility investment strategy. Each of your units has an opportunity to play a key role in leaving bettermaintained facilities as part of our legacy to our soldiers and community.



Lets stop here, take a breather, and take this all in. Work orders are a complex process - but don't worry; you are in good hands! And now that your project is funded, the hard part is over. Now it's on to the execution phase!





11. Military Construction, Army (MCA), also called MILCON.

DPW is limited by law and regulation to projects that do not exceed \$750,000/\$1.5M (minor construction) or \$3M (maintenance and repair). Projects of greater scope must be considered MILCON, and receive specific project funding from HQDA CHECK THIS WITH BILL G.

FEWR EXECUTION PHASE

12. Allocation

When the funded projects are determined by Annual Work Plan or Semi-Annual Work Plan priorities, DPW's SRM Execution Board (SEB) determines which method is best for accomplishing each project. There are many different ways of executing these projects: DPW in-house work force, troop construction, Navy Public Works Center, or by various types of contract including Job Order Contract (JOC), Indefinite Delivery Indefinite Quantity (IDIQ), service and construction contracts. The Board considers the urgency of the project, type and size of the project, time of the fiscal year, and existing workload in determining who to assign your project to. When the SEB decides how best to accomplish your project, the FEWR is approved and forwarded to the appropriate section.

The SEB will provide each project on the AWP or SAWP with estimated start and completion dates for design and construction. These estimated dates are our goals, but many factors can affect our ability to meet them.

DPW uses a dual-design system to design and execute contract projects. In the planning year, we develop the

Annual Work Plan and start project designs for the following year's AWP. In the execution year (which is also design year for the next FY AWP), we repeat the AWP prioritization and design process, as well as completing designs begun the previous year and awarding the projects.

Types of Contracts:

The IDIQ contract method, also called "open end", is an expedient contract used for projects that do not require extensive design. First, we award a contract for a certain type of work, such as exterior painting without assigning the contractor to paint any specific buildings. As painting projects are funded on the AWP or SAWP, those that fit within the scope of work of the IDIQ contract can be awarded as Delivery Orders (DO) to this contractor. Examples of existing IDIQ contracts are roofing, exterior painting, paving, and fencing. If there is more than one type of work included in the project, IDIQ is usually not the best choice.

The **JOC** is another expedient contracting method that does not require the full solicitation process customary in normal sealed-bid contract awarding. There are over 25,000 pre-priced/pre-negotiated items of work and materials in the JOC. If every element of your project can be found on this list, the JOC may be the best contract method to use. Though the pre-priced list is extensive, each project must be assessed for its applicability. JOC projects usually do not require extensive design; if your project does, it may not be best suited to this contract method.

We use conventional construction contracts for work orders for which neither IDIQ nor JOC are appropriate. Conventional contracts are designed and solicited through the standard advertising, open bidding, and award process. The designer, either in-house or a consultant architectengineer (A-E) prepares the plans, sketches, maps, technical specifications, cost estimates, bidding and work schedules, and obtains construction/regulatory permits in accordance with the scope developed with the customer at the pre-design conference.

13. Prepare Contract



During this step, your project is being prepared for the actual construction or repair phase. You will receive a site visit, so we can check out the existing conditions. If needed, a design is completed. If not, the delivery order package for IDIQ or JOC is done. For in-house work, we order the materials during this phase.

Now we have developed a better estimate of the cost of the project, based on negotiations with the contractor, more detailed planning, or the actual cost of the materials. If the current working estimate (CWE) is higher than the scoping estimate, we must do two things before proceeding to the award or execution of the project. First, we must find the additional funding, either from our budget (hopefully another project's CWE is less) or from the customer who agreed to fund the project. Once the funding is available, the FEWR is sent for reapproval. Then the project is ready for award or in-house execution.

In addition to gathering the funds, DPW will prepare the plans, technical specifications, government estimate and any other necessary instructions for potential contractors. Your project is now ready to advertise or award the JOC or IDIQ delivery order.

14. Award Contract or Delivery Order

The executing agency could be either the Regional Contracting Office, Hawaii (RCO-HI) or the Corps of Engineers District, Pacific Ocean Hawaii (POH). Depending on the contract method involved, bids from prospective contractors may be sealed bids, negotiated proposals, or from pre-priced construction items lists.

The contracting agent will issue the notice to proceed once the contract has been awarded. The contracting agent

and DPW will monitor the construction through the construction process.

Even after your contract is awarded, the contractor will not start work immediately. There are many steps the contractor must go through for the contracting agent, before they can buy the materials and start work on your project.

15. Inspection

Once your project is completed, there are usually two inspections prior to accepting the work, a pre-final and final. You, the contractor's quality control staff, government quality assurance inspectors (either DPW or Corps of Engineers), government facility maintenance workers, and government real property managers attend the acceptance inspections. Any deficiency found is noted on a "punch list" which the contractor must correct before final acceptance of the project and payment. Once the facility passes final inspection, our Real Property manager accepts the new or renovated facility on behalf of DPW. If the work resulted in a new facility or installed building equipment, it is then added to the permanent real property records of the installation. Our real property staff then issues keys and turns the facility over to the customer's property book officer.

16. Warranty

Once construction is complete and a facility is handed over to the Army and ultimately to you—the user, it usually enters into a warranty period. Complaints and inquiries about maintenance, repairs or minor construction for facilities covered by contract warranties are handled through a special "warranty resolution process." You use the same tools (Service Order to request repairs or maintenance, and the On—Line Feedback for complaints and concerns) to alert DPW to warranty—specific concerns. You should also be aware of the unique aspects of caring for warranty—covered facilities. We outline these unique considerations below. If one or more of your facilities is covered by warranty, please read on!

All work accomplished by contractors includes a construction warranty. The warranty's time period starts when the Government accepts the work as being substantially complete. Warranties cover both equipment and workmanship

(when accomplished by a private contractor) or equipment only (for troop construction).

COVERED: For new buildings, anything considered part of the permanent structure is covered. Common items requiring warranty repairs are the heating and cooling system, roofs, door hardware (locks, hinges, etc.), plumbing fixtures, electrical outlets, and lights. For renovations to existing buildings, the warranty only covers the actual work done under the contract.

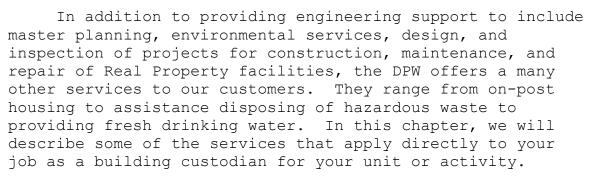
NOT COVERED: Warranties do not cover damage caused by the occupants or caused by contractors other than the original contractor. "Other contractors" may include furniture movers, cable television or phone company employees. You must pursue resolution for damages caused by other contractors through the contracting agency of that contractor.

Warranties also do not cover items that wear out through normal wear and tear, nor items damaged through abuse or lack of normal preventive maintenance (e.g., not replacing air filters, changing machine drive belts, or changing oil).

VOIDING A WARRANTY: Be very cautious not to void your facility's warranty. Self-help repairs or modifications to a new building during the warranty period will in most cases void the warranty. You should never attempt to self-repair any mechanical or electrical system. Instead, submit a service order to DPW. There are exceptions to this general warning; fixing minor damage to walls, ceilings, or floors will not void a warranty. If you have any doubts about a repair or maintenance task you are planning, contact your facility manager for advice.

HOW TO REQUEST REPAIRS TO FACILITIES UNDER WARRANTY: The procedure for all repairs is to call in a normal service order. We will send a service provider to check the problem. If the facility or equipment involved is not covered by warranty, the service provider will fix it. If it is a warranty issue, the service provider will initiate the process to have the original contractor make the repair.

3. Services Contract Support



We provide diverse services such as pest management, refuse collection and disposal services, appliances for soldiers living in family housing or barracks, portable latrines, grounds maintenance and tree trimming, elevator maintenance, fire suppression systems maintenance, industrial waste oil test/removal services, grease reduction, hood & duct cleaning for food service facilities, custodial service for authorized buildings, and maintenance & repair of auto/manual rollup doors. We provide these services using our own in-house service contract office.

Most service contracts are free to you. However, a few contracted services require our customers to reimburse DPW based on the extent to which they use the service or in accordance with MOA, ISSA, etc. To request additional services, submit a DA Form 4283. DPW will evaluate your request and provide status or a cost estimate to you.

Portable latrines: Permanently placed portable latrines are provided by DPW at various sites. If you need portable latrines on a temporary basis for a field exercise or other event, fax a memo with appropriate information to: Contracts Branch, at 656-2946. Requesting activity is required to provide funding.

Grounds: If your unit desires to contract grounds maintenance around its own facilities, you must fund the work yourself. To coordinate this type of service, submit a FEWR with a sketch of the area you want included.

Custodial: Custodial services are provided for only the basic service such as latrine cleaning. If your facility is included in this contract and you desire cleaning of your administrative areas, your unit must pay for the increased services. Other services such as stripping/re-waxing of floors and carpet cleaning & shampooing can be arranged on a reimbursable basis.

Cable Television: Cable television hookups for the Dayrooms are paid through OMA and handled thru DCA at 656-0007. Dayrooms are authorized for each unit to the Company level as long as they are in authorized spaces (no barracks spaces converted or diverted to unofficial dayrooms).

Telephone: DPW does not handle telephone services in any way. For official government telephone services, contact your unit Telephone Control Officer (TCO) and they will submit the request to the Directorate of Information Management (DOIM). Your TCO through the DOIM will assist you in completing your Request for Service for your unit telephone service requirements. Individuals must contact a local phone company for private telephone service in barracks or quarters.

Internet Connection/Cable Modem: Your unit is not authorized to arrange for this service directly. You must submit a Capabilities Request (CAPR) through your Information Management Officer (IMO) to the DOIM who will approve and forward to DCA for coordination of installation. Individuals must arrange independently for personal Internet connection service in barracks or quarters.

Getting help: There may be times when you do have to contact DPW to let us know about a specific need in any contracted services. Contact DPW Contract Branch at 656-2942, ext. 3022. At PTA, contact our Service Contract specialist at 523-2455.

4

Other "Stuff" For You To Know

ABANDONED WASTE

If abandoned waste is discovered on US Army Garrison Hawaii property to include hazardous waste, non-regulated waste, solid waste etc. please contact the service order desk at 656-1275.

EXCAVATION/DIGGING PERMITS:

You must get an excavation permit from DPW prior to digging. DPW will review and approve all requests for excavation/digging submitted by the activity performing the work within 5 workdays from the date of receipt. DPW will review site plans for the area of excavation and access the Computer Aided Drafting and Design (CADD) files or updated utility drawings for appropriate site or facility to assure that the existing utility lines or system will not be damaged during excavation. Utility lines shall consist of water and electrical. Part of the approval process includes checking for underground telephone or cable lines. The customer is responsible for initiating the excavation permit and obtaining all necessary approvals.

FACILITY MANAGERS

DPW has assigned a facility to your unit and your facilities. Soon the list of facility managers will be at Appendix F. MAKE THIS A LINK. The facility manager has a special role to assist you. The facility managers review all new FEWRs and provide the scoping estimates. They can assist you in developing a new FEWR and explain the status of the your FEWRs. They will also visit your facilities twice a year and submit FEWRs for routine maintenance and repair.

Unfortunately, DPW has only two of the five facility managers we're supposed to have. So the two facility managers are doubling up to cover all the units. In a couple months, we hope to have all of the facility managers on board.

FIRE EXTINGUISHERS

DPW does not exchange used fire extinguishers. When DPW turns over newly renovated buildings, fire extinguishers are in place. Whenever fire extinguishers need to be replaced (because of discharge or deterioration), you must buy the replacement fire extinguishers with your unit funds.

HAZARDOUS WASTE TURN-IN

Units requesting an appointment to turn-in hazardous/non-regulated waste generated from direct support of the 25th ID(L) may contact the Transfer and Accumulation Point (TAP) Manager at 656-0866. The TAP manager will provide guidance on required documentation and turn-in procedures. There are Transfer and Accumulation Points at Fort Shafter, Schofield Barracks East Range and Pohakuloa Training Area.

KEYS AND LOCKS

Key control is a unit responsibility. Units should have a sufficient number of keys signed out to users and one additional key in their key box. That way, only a key broken off in the lock is an emergency. A soldier who drops a key down the elevator shaft or loses it can be let into the room by the CQ. DPW will not respond to this as a Priority 1 Service Order. Rekeying multiple locks due to lack of key control is not an urgent priority.

NEGLECT AND ABUSE

Equipment or facilities damaged through neglect or abuse will be brought to the attention of the unit Commander.

PACKING AND CRATING

DPW provides packing and crating on a **reimbursable** basis for transport of your non-hazardous materials. You must **contact the DPW NCOIC at 656-1345 two weeks** in advance, so we can arrange for the funds transfer. Contact DOL for packing of HAZMAT.

RECYCLING PICKUPS IN THE INDUSTRIAL AREAS

Industrial area customers may request pickup of their recyclable materials by contacting the recycling center at 655-0011 (business hours Monday - Friday 0730-1600) and leaving a message stating; the name of a point of contact, telephone number, installation name, building number, room number, and types of recyclables to be picked up. As an alternative, customers may use the electronic pickup form located at DPW Intranet site (https://dpwhawaii.army.mil/). Requests for recycling containers and general recycling questions should be referred to the Army Recycling Center at 655-0011. For assistance with unusual situations or problems, customers may contact the Program Manager at 656-2878 x 1020.

REMINDERS

-Remember to check with DPW before you purchase any equipment that will need to be connected to the electrical or water systems or require other structural support.

-Submit your work orders in sufficient time (define sufficient)

All sign requests must be submitted on a FEWR, with a typed attachment showing the correct wording/spelling you want on the sign. DPW is responsible for real property signs, such as street signs, permanent directional signs, safety signs, building and unit identification signs, exterior hours of operations signs, and name signs for Brigade and Battalion Commanders and their Command Sergeants Major. All real property signs will be made in accordance with the Installation Exterior Architectural Plan (IEAP). For any signs exterior to a facility that will impact the appearance of the installation, you must submit a FEWR to DPW for Proprietary Approval before you

can make or purchase these signs, including electric marquees.

We do not provide signs for events, deployments, exercises, internal policies and procedures, motivational signs, or other name signs. All name signs will follow the same format as the Brigade name signs. You must procure these signs with your unit funds.

SHOWERS (HOT WATER)

It is DPW policy not to authorize installation of hot water showers for administrative functions except under very specific conditions, such as biomedical contamination, medical purposes, or extended duty stations (fire fighters, emergency aviation helicopter response teams).

Showers in support of physical training (PT) are provided by the physical fitness centers. Showers in administrative areas are difficult to maintain and expensive to install. Our limited SRM funds cannot support showers in administrative functions.

SMOKE DETECTORS

You may not remove or damage smoke detectors. Unauthorized tampering or removal of smoke detectors will be brought to the attention of the unit Commander.

TREES

Trees are considered real property. For tree pruning work, please call in a service order. Tree removal work must be submitted on a FEWR for DPW's review and subsequent action. Tree pruning and removal work is very hazardous and is performed on the installation by a qualified service contractor. There are several trees on post that have been designated by the City and County of Honolulu as Exceptional Trees of the State of Hawaii. For a guide to these trees, you may call 656-1048 ext. 2009.

5.

Customer Feedback

We at the DPW pride ourselves on listening to, working with, and learning from the most important person in our business - **OUR CUSTOMER!** We are committed to providing our customers with the very best service. We take your comments seriously. We rate ourselves against internal targets, but we consider you the "Judge" of great service. If the service we provide ever falls short of your expectations, please let us know!

We don't just solve problems; we welcome opportunities to improve. After all, small complaints can generate big improvements!

There are several methods we use to gain feedback from our customers:

- 1. Our service providers will leave a Customer Service Survey (blue card) with you when the job is complete. Just fill it out and drop in the mail. You can find an example of the Customer Service Survey in the appendix D.
- 2. We have a customer callback system, where we make random calls to customers who called in Service Orders a couple weeks ago. This allows us to get your feedback whether the SO is completed or not.
- 3. You can put your comments directly into the Garrison's Interactive Customer Evaluation (ICE) System at http://ice.disa.mil/. If you work with DPW via email, use the ICE link from your service provider's signature block.

If you desire proper feedback, please provide us with your name and contact number.

You are also free to make inquiries, ask questions, or even tell us when we are doing a good job! We also appreciate hearing from our satisfied customers.

What if I'm still not satisfied?



Do you suspect the service order or FEWR you submitted has "disappeared in the system"? Or do you have a complaint about the quality of work by a DPW employee or contractor? Maybe we did not get back to you as we said we would?

The first step is to express your concern to the right person.

- 1. For service order concerns, call the lead service order clerk at 656-1309.
- 2. For FEWRs, contact your assigned Facility Manager, who is located on the first floor, 947 Wright Ave. (Bldg. 104), WAAF. You may call the lead facility manager at 656-1349, ext. 2104 for the name of your Facility Manager.
- 3. For service contracts, call Contracts Branch, 656-2942 ext 3022.
- 4. For all other issues contact your service provider's supervisor. A list of DPW sections and phone numbers can be found on the Appendix A.

If you have tried the first step and still not satisfied, call our Customer Relations Representative, 656-1288, ext. 2241 or fill out an on-line Installation Customer Evaluation (ICE) comment form. We review each and every ICE comment.

The DPW feedback system exists to give you easy access to the DPW to address your concerns. Identifying and solving customer complaints is our primary purpose. Based on your comments, we will investigate the issue and get an answer to you as quickly as possible.

Resource limitations prevent us from providing everything our customers need and desire, but we pride ourselves in doing the best that can be done with what is available. If we are falling short of this standard, we want to hear from you!

6.

Why Can't I Get Everything I Need?



Sadly, we can't afford it! As you might have guessed, our annual requirements greatly exceed the funding we receive. The fact is, we live within a tightly constrained budget.

The installation receives Sustainment, Restoration, and Modernization (SRM) funding from the Installation Management Agency. SRM is what was once called Real Property Maintenance (RPM) dollars. The amount of money that DPW receives is based on the number, type, age, and condition of our facilities, which is greatly influenced by the annual Installation Status Report (ISR) results. Your Commander or Director has input by ensuring that the ISR rating for your building is accurate.

The Army further constrains the amount of SRM dollars that we can use for minor construction. The Army wants us to maintain and repair our existing facilities rather than renovating and adding to them. So if your project is for minor construction and over the Semi-Annual Work Plan limits, it is less likely to be funded than a repair or maintenance project.

To add to this funding dilemma, sometimes SRM funds are "reprogrammed" to meet the critical Base Operations Support (BOS) needs of the Garrison, leaving us with even

less SRM funding.

Although you can't get everything you want, it's critical that your Brigade Commander or Director submits the Top 10 Priorities for the Annual Work Plan and the top 5 for both the Semi-Annual Work Plans. We can't know what's most important to your unit if you don't tell us, by submitting the Top Priorities List. If a project is important to you, work within your chain of command to try to get it on your Commander's Top 10.

A Ray of Hope!



Having explained our funding dilemma, let's end this on a positive note!

DPW is engaged in a process leading to achieve full ISO 9001:2000 certification by September 2004. ISO 9001 is primarily concerned with quality management. In plain language, the standardized definition of "quality" in ISO 9001 refers to all those features of a product (or service), which are required by the customer. "Quality management" means what the organization does to ensure that its products conform to the customer's requirements. get there will take continuous improvement and standardization of our processes to ensure that you get consistent, quality service from DPW. Our divisions, branches and offices are working on identifying key processes and developing Standard Operation Procedures (SOPs). The SOPs purpose is to establish processes, metrics and measures that will be consistent, allow the development of quality products and welcome the opportunity for continuous improvement. Part of the ISO certification process is customer feedback. So we really are listening to your comments and keep looking for ways to improve our services to you.

Our Environmental Division would also go to the process to be certified under the ISO 14000 by 2005. ISO 14000 is the series of standards concerned with environmental management - what the organization does to

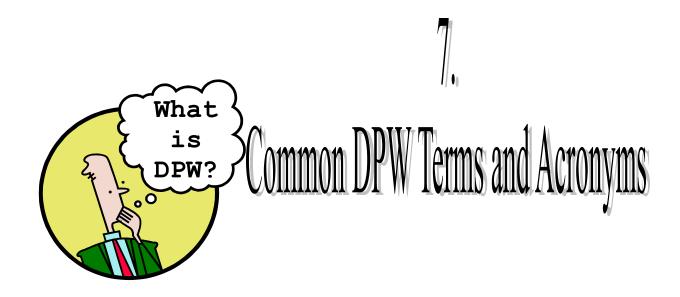
minimize harmful effects on the environment caused by its activities. ISO 14000 is the standard within this series that establishes and Environmental Management System (EMS) for minimizing harmful environmental impacts.

DPW always has additional projects (over those currently funded from our AWP) in place for fiscal yearend execution if funds become available.

This year we modified the scoring system for prioritization of Annual Work Plan projects to include points for your Commander's Top 10 projects.

That change that will be most noticeable to you will be our faster response and completion time on service orders.

Because our job is to identify with you, the customer, we will continue to look "outside of the box" for areas to improve our performance and ourselves!



Annual Work Plan (AWP) - DPW's Annual Work Plan is a list of projects prioritized for design or accomplishment, to the extent that funds are available. The AWP provides a description of each project, identifies how the work will be accomplished (in-house, troop construction, contract, etc.), and reflects the resources needed to execute the project. For more information, see Chapter 2.

Architect-Engineer (A-E) - A-E firms are private architecture and engineering firms that provide contract project design and technical study services.

Bill of Materials (BOM) - A BOM is simply a list of materials required to accomplish a construction, repair or maintenance project. Depending on the project, a BOM can be as simple as "one pound of 10d nails and three 8' 2"x4" pieces of lumber" or so complex that it fills a notebook.

Customer-Funded Projects - These are projects funded by the requestor/customer. These may be projects that are for work that's not DPW's responsibility to fund (because it's not considered real property) or for work that is DPW's responsibility to fund, but is unresourced. Customers may expedite the completion of their project by providing the funding. For more information, see Chapter 2.

Cyclic Maintenance - Routine maintenance done on real property facilities on a cyclic basis (usually twice a year), not based on submission of Service Orders or FEWRs.

DA Form 4283 - DA Form 4283 is the Department of the Army's Facilities Engineering Work Request, known in DPW as a "FEWR" and more commonly throughout the Army as a "work order." DPW customers use FEWRs to request repairs or construction that exceed the dollar/labor thresholds of a service order. See Chapter 2 for more information and the website to download a 4283.

District Engineer, US Army Corps of Engineers - Supervises major construction and repair projects within his or her assigned geographic area. DPW's supporting Corps of Engineers district is the Honolulu District.

Environmental Assessment (EA) - The EA is an evaluation, prior to the beginning of construction, of the potential impact of a proposed project on the local environment. EAs are required by federal law, including the Environmental Protection Act, and U.S. Army regulations. They are particularly important on Army subinstallations in Hawaii, because we have 100 endangered or threatened species on our training ranges, as well as 500 historical/architectural sites.

Equipment-in-place (EIP) - Personal property consisting of capital equipment and other equipment of a movable nature which is affixed to real property. Such equipment can be removed without reducing the usefulness of the facility. Maintenance and repair of the EIP is the user's responsibility.

Facilities Engineering Work Request (FEWR). See DA Form 4283.

Facility Reduction Program (FRP) - The Facility Reduction Program is not unique to Hawaii but runs Army-wide. It is our attempt to remove all the old (primarily World War II), dilapidated structures from our post, thereby improving our soldiers' living and working conditions. DPW manages and executes the FRP.

Indefinite Delivery/Indefinite Quantity (IDIQ) - IDIQ is a type of contract through which DPW can place orders for repair and construction projects without having to prepare full designs and contract solicitation packages. Two examples of our IDIQ contracts are roof repairs and exterior painting. See Chapter 2.

Installation Design Guide (IDG) - DPW uses both the Installation Interior Architectural Plan (IIAP) and the Installation Exterior Architectural Plan (IEAP) as our equivalent of an IDG. These documents are subinstallation-specific and are maintained by DPW to provide specific guidance on exterior and interior facility siting and design. All real property construction, renovation and other improvements must comply with the IAAP and IEAP. The purpose of these plans is to establish a pleasant and professional post-wide image that promotes orderliness and a sense of community on Army subinstallations in Hawaii.

Installation Status Report (ISR) - A Department of the Army reporting tool that uses building surveys and other metrics to assess installation facility conditions and service performance against Army-wide standards. The ISR assists commanders at all levels to track progress and justify maintenance resourcing.

Installed Building Equipment (IBE) - Items of real property affixed to or built into a facility and which become an integral part of the facility. Installed Building Equipment is entered into the DPW real property records. Maintenance and repair of the installed building equipment is DPW's responsibility.

Integrated Facilities System (IFS) - The IFS computer software application serves as DPW's service order database system. This standard system is used widely throughout the Army.

International Organization for Standardization (ISO) 9001 - Established in 1947, is a non-governmental worldwide federation of national standards bodies from some 140 countries. The mission of ISO is to promote the development of standardization and related activities in the world with a view of facilitating the international exchange of goods and services, and developing cooperation in the spheres of intellectual, scientific, technological and economic activity.

Maintenance - Work required to preserve and maintain a real property facility in such condition that it may be used effectively for its designated functional purpose.

Maintenance includes work done to prevent damage that would

be more costly to restore than to prevent and work to sustain components.

Military Interdepartmental Purchase Request (MIPR) - A MIPR (DD Form 448) is a funding transfer method, a governmental form of a "check" for movement of funds between military organizations. It is a common means by which DPW customers who wish to fund their own construction projects provide the finances for those projects.

Military Maintenance Team (MMT) - Teams of soldiers designated and trained to do simple maintenance and repair in their unit's barracks, dining facilities, and motor pools with materials provided by DPW. They were formerly called BOMB (Backlog of Maintenance in the Barracks) or R&U (Repair & Utilization) teams.

Minor Construction - Sometimes called "L" work, is for installation, alteration, expansion, or renovation of a real property facility.

Proprietary Approval - Written permission for customers to perform work on our real property facilities. If such approval is granted, the unit or activity funds, accomplishes and inspects the project. Proprietary Approval projects are rare, as few activities on USAG-HI installations have the necessary expertise to properly manage them. See Chapter 2 for more information.

Real Property - Real property consists of land, buildings and facilities, including improvements, additions, and the utilities that support them. It includes equipment built into the facility (such as a central air-conditioning system), but not mobile equipment. Other types of real property are roads, sidewalks, fences, utility distribution systems, grounding rods, flag poles, landscaping, and some signs. Some examples of things that are not real property are furniture, telephones, window air-conditioners, and most carpeting.

Reimbursable Projects - are projects funded by the customer and not by DPW. Directorate of Resource Management (DRM) can transfer funds through the Funding Authorization Document (FAD), or funds can be received by MIPR or funded directly on the PRC.

Repair - Correction of deficiencies in failed or

failing components of existing facilities or systems to meet current Army standards and codes where such work, for reasons of economy, should be done concurrently with restoration of failed or failing components. Corrective work may involve incidental increases in quantities or capacities.

Residential Communities Initiative (RCI) - is the Armywide program for privatizing Army family housing. After the Army's "partner" is selected, the Comprehensive Development Management Plan (CDMP) will be developed. Then the family housing and housing functions such as assignment and termination will be transferred to the partner, who will actually own the houses and be responsible for repair or rebuilding them.

Self-help - Self-help is a voluntary program using military personnel and civilians to accomplish maintenance, repair, and minor construction to improve the livability and appearance of facilities. Also known as Troop Self Help.

Semi-Annual Work Plan (SAWP) - those projects, under \$50,000 "K" and \$10,000 "L", that are accomplished out of AWP priority when chosen on Commander's Top 10.

SRM Execution Board (SEB) - the team within DPW that determines the best way to execute your project.

Subinstallations - DPW manages real property facilities at 22 subinstallations in Hawaii. A subinstallation is like a fort, barracks, post, etc. on the mainland. The main subinstallations are Schofield Barracks, Fort Shafter, Wheeler Army Airfield, Pohakuloa Training Area, Tripler Army Medical Center, Helemano Military Reservation, Fort DeRussy, and Aliamanu Military Reservation.

Subject to the Availability of Funds (SAF) - Projects on the Annual Work Plan are SAF if they can be awarded this fiscal year if the funds become available.

Sustainment, Restoration, and Modernization (SRM) — are the funds in DPW's budget for maintenance and repair and minor construction.

Troop Construction - Troop construction projects are accomplished by engineer troop units, such as $84^{\rm th}$ Eng Bn,

the 65 Eng Bn, or the 411th Eng Bn, or Navy Seabees. These projects must be submitted a year in advance on a DA Form 4283, because they must be reviewed and approved by the Range Steering Committee (RSC) and the Troop Construction Coordinating Committee (TCCC).

Unresourced Requirement (URR) - A requirement, such as a construction project, for which funds are not yet available.

Utilities Privatization (UP) - An Army-wide program to privatize utilities and utility distribution systems, including wastewater, water, and electricity. When these utilities are privatized beginning FY04, a private contractor, on a 50-year contract, will be responsible for providing water, sewer, and electrical distribution services.

Whole Barracks Renewal (WBR) - is the on-going Army-wide program for upgrading barracks to the current 1+1 standard. Funding of this program is projected to continue through FY08, with the final construction completed in FY10.

Work Order or Work Request - See DA Form 4283.

Appendix A DPW Customer Directory

DPW Customer Directory

^{**} e-mail addresses have @schofield.army.mil unless otherwise noted. You can send e-mail to any DPW member by clicking on their e-mail address below.

Office of the Director						
Name Position Phone * E-mail**						
COL Floyd	Director of Public Works	656-1289	quintanafa			
Quintana						
Alan Goo	Deputy Director	656-1289	gooak			

Operations Office					
Name Position Phone * E-mail**					
Phyllis Rollins	Rollins Operations Officer		rollinsp		
SFC Harry Perez Operations NCOIC		655-1345	perezha		
Modesto Cordero Customer Relations Rep		656-1288	corderom		
Willie Howard	DPW Property Book Officer	655-1257	howardw		

Kilauea Military Camp						
Name Position Phone * E-mail**						
Roger Panzer	521-7902 x379	panzerra				

Engineer Planning Division					
Name	Position	Phone *	E-mail**		
Roy Takamoto Chief, Engineering Planning 656-7 Division		656-7902 x1220	takamotorh		
William Genova	656-1410 x1201	genovawm			
Dennis Abe	Energy Program Manager	656-1410 x1216	abed		
Ed Alonzo Amy Park	Program Analysts	656-1058 x2105 656-1058 x2103	alonzoe parka		
Daniel Bow	Master Planning 656-2682 x1121		bowd		
Michael Kumabe	Whole Barracks Renewal	656-2682 x1118	kumabem		
Ed Lanctot	Realty Officer	656-1027 x1110	lanctotg		
Nathan Lum	MSAG	656-1410 x1235	lumng		
Milton Nitta	POH PM Forward	656-1410 x1227	nittamk		

^{*} phone numbers are all area code (808) and entries with an (x) are extension numbers.

** e-mail addresses have @schofield.army.mil unless otherwise noted. You can send e-

Rod Oshiro	Engineer Design	656-1410 x1232	oshiror
Keith Yamanaka	Utilities Privatization	656-1410 x1120	yamanakk
Bob Matsuura	Program Manager	656-1058 x2109	matsuuraby
Norman Chang	Service Contracts	656-2942 x3012	changn
Terry Lopez	Acting Chief, Contracts Br.	656-2914 x3047	lopezt
Channing Fukuda	Chief, Systems Branch	656-1048 x2247	fukudac
Andy Park	Chief, Information Technology	656-1048 x2215	parka2
Glenn Harada	Activities Based Costing/Management	656-1048 x2242	haradag
Michael Shimabukuro	DPW Web Master	656-1048 x2236	shimabum

Environmental Division					
Name	Position	Phone *	E-mail**		
Alvin Char	Chief, Environmental Division	656-2878 x1062	chara		
Clifton Takenaka	Chief, Compliance Pollution Prevention Branch	656-2878 x1049	takenakc		
Gary Akasaki	Hazardous Waste Program Manager	656-2878 x1022	akasakig		
Shane Bourke	Underground Storage Tank Manager	656-2878 x1025	bourkes		
Debra Ikeno	Clean Air/Drinking Water 656-2878 x1059 Project Manager		ikenode		
Russell Leong	Wastewater Program Manager	656-2878 x1060	leongr		
William McGinnis	Asbestos/Lead-based Paint Manager	656-2878 x1058	mcginniswc		
Lynne Nakamoto	EPCRA Program Manager	656-2878 x1019	nakamotoly		
John Whitney	Recycling Manager	656-2878 x1020	whitneyjp		
Jon Fukuda	Chief, Conservation/ Restoration Division	656-2878 x1062	fukudaj		
Joel Godfrey	Natural Resources Manager	656-2878 x1050	godfreyje		
Dr. Laurie Lucking	Cultural Resources Manager	656-2878 x1052	luckingl		
Robin Yamamoto	Entomology Program Manager	656-2878 x1053	yamamotr		
Peter Yuh	NEPA Coordinator	656-2878 x1051	yuhp		
Sean Gleason	Big Island, Natural Resources Manager	433-1810 x1410	Gleasons@shaf ter.army.mil		

Maintenance and Operations Division					
Name	Position	Phone *	E-mail**		
Rodney Chong	Project Manager	655-0585	chongrk		
Randy Itamoto	Assistant Project Manager	656-5141 x2041	itamotor		
Camille Howe	Chief, Work Management Branch	656-1349 x2107	howec		
Kent Watase	Chief, Engineering Section	656-5141 x2037	watasek		
John Beatty	SB Facility Manager	656-1349 x2108	beattyj		
Dean Kissinger	FS/WAAF Facility Manager	656-1349 x2106	kissingd		
David Lee	Traffic Engineer	656-1048 x2013	leed		
Horace Purifoy	Real Estate Section/ Space Manager	656-8300 x1111	purifoyh		
Ginger Sagum	Hiking Permits	656-1027 x1113	sagumgr		
Monica Texeira	ECO Training	655-1169	texeiraml		
Paul Keyes	Chief, Maintenance and Repair Branch	655-0592	keyeswp@wai nwright.army. mil		
Stanley Salangdron	Chief, SB M&R Section	655-0594	salandrons		
Edward Finan	Troop Self Help Manager	655-0599	finane		
Wayne Carey	Chief, PTA Team	524-4825	careyew@shaft er.army.mil		
Andrew Shigemoto	Chief, FS M&R Section	438-1325	shigemoa@sha fter.army.mil		

	Utilities Division						
Name	Position	Phone *	E-mail**				
Colin Watanabe	Chief, Utilities Division	656-1410 x1105	Watanabec				
Keith Yamanaka	Utilities Privatization	656-1410 x1120	yamanakk				
Monte Martin	SB Leader, Water Treatment Plant	655-2510	Martinm2				
Joe Kubey	SB Wastewater Treatment Plant	656-1330	Kubeyj				
Kerry Ezuka	FS Water/Wastewater Plant	438-1993	Ezukak@shafter.army.mil				
Brian Sanchez	SB Position Plumbing Shop	655-1321	Sanchezb				
Purdy Keohokapu	SB High Voltage Shop	655-1308	Keohokap				
Kimo Reimann	FS High Voltage Shop	438-5369	Reimannk@shafter.army.mi				

Housing Division					
Name	Position	Phone *	E-mail**		
Karen Goodrich	Chief, Housing Division	656-1048 x2240	goodrichk		
Bob Weza	Facilities Management	656-1349 x2230	wezar		
Jan Cahela	GFOQ Manager	438-0047	cahelaj		
Frances Nix	SB Housing Manager	655-1540	nixf		
	SB Housing Receptionist	655-0177			
Barbara Rozzi	FS Housing Manager	438-1806	rozzib		
	FS Housing Receptionist	438-5063			
John Christian	Furnishings Branch	655-1131	christianjm		

Appendix B ID Requestor Codes

ID Requestor Codes Commonly Used Requestor IDs

•	N-R*	REIM*	*	N-R	REIM
25th DIV	UA		CILHI BLDG 45 FT KAM	AI	AE
2nd BDE	WM		TAMC	DD	DA
3rd BDE	VY		TRP MEDICAL COMPANIES	DB	
AVN BDE	WB		AAFES	SM	DQ
DISCOM	VA		USA PERS CTR 122 FS	CI	CN
DIVARTY	VM		POD	HC	HE
125th MI BN	UM		HED Honolulu Eng District	HF	HG
125th SIG BN	UL		FINANCE	FX	
65th ENGR BN	UN		CID	LM	LN
1/62 ADA	UO		MIL PERSONNEL DIV USAG	UX	
556 PSB	UP		DPW UPH	PN	
			(UNACCOMPANIED HSG)		
45th SPT GP	TP		DPW SB MAINTENANCE	RA	
			AND REPAIR		
30th SIG BN/DOIM	GT	GS			
205th MI BN	GN	GM	DPW FS MAINTENANCE	CV	
			AND REPAIR		
703rd MI BDE	KS		DPW PTA MAINTENANCE	RK	
			AND REPAIR		
OBSB-SB	TA		DPW ENVIRONMENTAL	RC	
OBSB-FS	AH		DPW REAL ESTATE/MASTER	RY	
			PLANS		
PTA CDR	TE		DPW CONTRACTS	RZ	
DCA	MM	MU	DPW ENGINEER PLANNING	RH	
DOL	PA		DPW OPERATIONS	RW	
DRM	GA		DPW KMC (OMA)	KC	
CMD SAFETY/FIRE	DS				
MPs	FA				
DPTMSEC	NA				
DISA-PAC BLDG 107 (WAAF)	XO	XP			
USARSPACE 224 (WAAF)	XR	XS			
599 TH TRANS BLDG 204 WAAF	XN	XM			
TMDE	UQ	UR			
NSGA Kunia (Navy)		NK			

^{*} N-R Non-reimbursable (DPW funded)

^{**} Reimbursable/"L" work the customer pays for

REQUESTER IDs FOR REIMBURSABLE CUSTOMERS

IXth RSC (USAR)

F. D.	PTA	S. B.	F. S.	HILO	MAUI	AMSA / GUAM
AD	MA	MD	AL	MB	MC	MW / MG

AIR FORCE

AIR FORCE	30 th SPACE WING	AF MAKUA	AF KPST	AF MT KAALA
ZA	ZC	ZF	ZP	ZK

MISC REIMBURSABLE CUSTOMERS

COMMISSARY, SCHO BKS	TY
VETERAN'S ADMIN	DV
HAWAII NATIONAL GUARD	XB
FEMA, BLDG 520 FS	XT
CECOM-LAO PAC BLDG 847 SB	TQ
GSA	XY

Appendix C

The Digging Permit

EXCAVATION PERMIT U.S. ARMY GARRISON, HAWAII

October 2002

Date Prepared:						
 General Informat 	ion (To be completed by contractor	/unit):				
a. Contractor/Un	nit:					
I Di Ni						
	c. Installation/Loc. of Excavation:					
d. Project Title:						
e. Contract Num	ber:					
2. Telephone, Cable, Communication, Gas, Utility Coordination:						
the following maintenan approval line or attach d	all verify and coordinate all underground under and service departments. Maintenance document verifying that they reviewed and 3375 Kuapaka Street Suite D120.	or service department must sign on agree to excavation as noted above.				
Remarks:						
Approve:	Disapprove:	Date:				
	py of construction drawings and pe					
Approve:	Disapprove:	Date:				
	, Engineering and Construction Div 570. (Bus. Hrs: MonFri. 0800-143					
Remarks:						
Approve:	Disapprove:	Date:				
674-4512.	ilding T697 McComack Rd.,(Field	Office).Dennis Kunimitsu,				
(Note: Valid for S	chofield Barracks only)					
Remarks:						
America	Disapprove:	Date				

e. Infrastructure Management System (Telephone, Data/LAN). EMC, OSPG, Bldg S-220, Room 14, FS. 438-7352 (Charlie). (Complete A, B, C, and D first) Remarks:				
	any, Locating Utility Services. 5 y of construction drawings and pe			
Remarks:				
Approve:	Disapprove:	Date:		
The Contractor/Unit shat to any excavation. The the affected area by using but have been located in shall verify that all water arise, the contractor/unit The equipment operator (gradation), and type of changes are noted, the equestions arise, the contractors arise are noted.	contractor/unit shall verify that there are ag current utility drawings and toning. At the field shall be shown on the construct, sewer, electrical, and drainage utilities a shall contact the undersigned. Shall closely monitor the excavated material. Such changes may indicate the	ate all utilities within the effected area prior in no known existing utilities in question for all utilities that are not shown on the plans, etion as-built drawings. The contractor is have been identified. If any questions derial for significant changes in color, size the presence of an unmarked utility. If such by equipment, and probe by hand. If any		
Approve:	Disapprove:	Date:		
Russell Segawa Engineering Techni DPW 656-1048 ex WAAF Bldg. 104, 3 4. The contractor/u to this project prior site at all times duri permit after all utili contracting officer of	cian . 2006 s rd Floor nit shall submit a completed form	to the contracting officer assigned r/unit shall maintain this permit on becomes a certified excavation propriate sections and the		
Contracting Officer		<u></u> Date		

Appendix D

Customer Service Survey

Directorate of Public Works, USAG-HI Customer Service Survey

1. So that we may provide you with better and friendlier service, we'd like to know
Who was your service provider?
Requested service on (date)/ at (time):
Service or repair was completed on (date)/ at (time):
2. Please tell us how satisfied you were with the following:
a. Was the initial response time acceptable to you? Yes No N/A Response = time when DPW 1st contacted you
b. Did the service provider explain the purpose of their visit to Your facility & answer your questions? Yes No N/A
c. Was the completion time of service or repair acceptable to you? Yes No N/A
d. Was the service you requested completed to your satisfaction? Yes No N/A
e. Was the service provider knowledgeable and informative? Yes No N/A
3. Please grade our service on a scale from Excellent, Good, OK, Poor, or Awful.
a. Facility Appearance: Excellent Good OK Poor Awful
b. Employee/Staff Attitude: Excellent Good OK Poor Awful
c. Timeliness of Service: Excellent Good OK Poor Awful
d. Hours of Service: Excellent Good OK Poor Awful
e. Did the product or service meet your needs? Yes No N/A
f. Where you satisfied with your experience at this office/facility? Yes No N/A
4. Comments & Recommendations for Improvement:
To help us better serve you, please provide us with the following information (it's important to be able to identify customers for clarification of comments made).
Name:
Address:Phone #:
E-Mail:
For more comments or to complete this survey on the Internet please Log onto: http://ice.disa.mil

USAG-HI Form 100, July 2003

Appendix E

SO Response Notification



DIRECTORATE of PUBLIC WORKS MAINTENANCE & OPERATIONS DIVISION MAINTENANCE & REPAIR BRANCH

"SERVICE ORDER RESPONSE NOTIFICATION"

To the building	occupants of	
This is to inform	n you that a DPW service provider was here on	
	•	(Date)
	"as scheduled" in response to Service Order wor	k request that was
(Time)		
submitted to the	e DPW Work Management Branch.	
T 1 1 1	N	
To reschedule a	an appointment, Please call me @	<u>_</u> ·
Our office hour	rs are from 0730 to 1600 hrs. Monday through Friday.	
Thank You Ver	v Much	
1 1 0 0 7 0 1	<i>y</i>	
(Printed Name	e of Maintenance Personnel)	
Service Order N	Number:	
Service Order 1	vuilloci .	
Description of V	Work:	
	at	
Circle One:	1 st Notification	
	2 nd Notification	

Note: If we do not hear from you within 2 (two) working days after the 2nd Notification, your Service Order will be CLOSED and you may resubmit another Service Order to the DPW Work Management Branch by one of the following:

- 1. Call 656-1275 (24 hr Service Order Desk)
- 2. Fax at 656-9000
- 3. Visit the DPW Service Order Desk located at 947 Wright Ave. (Bldg. 104), Wheeler Army Airfield.
- 4. On-Line at http://dpw.schofield.army.mil

Appendix F

List of Facility Managers

GREEN = John Beatty		
BLUE = Dean Kissinger		
BLUE - Dealt Kissinger		
MSC	Facility Manager	Installation
125th Signal Battalion	John Beatty	HMR
2nd Bde	John Beatty	SB
3rd Bde	John Beatty	SB
Division Support Command	John Beatty	SB
25th ID Fernandez Hall	John Beatty	SB
45th Corps Support Group	John Beatty	SB
125th Military Intelligence	John Beatty	SB
703rd Military Intelligence	John Beatty	SB
Division Artillery	John Beatty	SB
U.S. Army Military Police Brigade	John Beatty	SB
1/62 ADA	John Beatty	SB
65th Engineer Battalion	John Beatty	SB
84th Engineer Battalion	John Beatty	SB
556th Personnel Service Battalion	John Beatty	SB
516th Signal Brigade	Dean Kissinger	FS
U.S. Army MP Bde	Dean Kissinger	FS
X RSC	Dean Kissinger	FS
HQ USA Pacific	Dean Kissinger	FS
HQ USA Support Cmd	Dean Kissinger	FS
29th Eng Co	Dean Kissinger	FS
30 Sig Bn	Dean Kissinger	FS
TAMC	Dean Kissinger	TAMC
Aviation Brigade	Dean Kissinger	WAAF